

## Vogel, Arthur A.

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**From:** kfujiiwara@rcrusa.com  
**Sent:** Thursday, March 09, 2006 10:26 PM  
**To:** Vogel, Arthur A.  
**Subject:** Governor's Taskforce on Waste Materials Recovery and Disposal

Arthur Vogel (Chair)  
Quarles and Brady LL  
411 East Wisconsin Avenue Suite 2040  
Milwaukee, WI 53202

Dear Arthur,

Thank you in advance for your time. I'll be as brief and succinct as possible. I am a Wisconsin resident and the Director of Operations for the United States and North America for a UK based firm, Recycled Refuse International Ltd. We are a part of the RCR Group that includes Babcock Engineering and other noteworthy firms. Our group has developed a proprietary Municipal Solid Waste (MSW) treatment system currently in use in the UK that is also being contracted in other countries in Europe, as well as Russia, China and other countries. Our global delivery capability is very strong and we believe that our model is the future for MSW in the United States.

On the surface, our concept is very simple; we propose a new processing method for MSW. However, the strategic implications of our proposal change the landscape of MSW as we know it.

Briefly, our thermal hydrolysis system converts 95-100% of the MSW stream into market-ready (Grade A) recyclables. Our process is perfect for remediation of landfills including leachates and it is the only carbon-neutral Kyoto-compliant MSW technology in the world. Because there are many more recyclables to sell and can be optimized over time to changing market conditions, we turn a substantial profit without any public funding. The only MSW input that we do not process back into the market is certain inert Construction and Demolition waste; namely concrete, rocks and bricks.

Because it is much more profitable to recycle with our systems, our business model is based on forming public-private partnerships with municipalities where the municipality makes approximately \$33 per ton on their entire waste stream. Given the population of Wisconsin and the average pounds per person of MSW generated each year, I am sure you can see the benefit our solution can provide. In addition, municipalities immediately save more than double this figure because of time and sorting/separation technologies that we employ in our systems as well as related areas of efficiency that we take advantage of. Further, the 2001 report on future trends and recommendations to the state legislature for MSW indicates that our system fulfills the primary objectives and recommendations addressed in the report at a much higher rate than the minimum requirements.

Our view is that municipalities and states do not need to be experts on recycling, that's our job. With our model, we create a completely transparent relationship, split the profits, remove the burden of segregation from the citizens, remove all the VOCs and toxins from the waste stream, provide 40% of the board of directors to the municipal partners, finance the building, construction and any necessary expansion through our approved banking consortium loans and incentives. We can do this because our process and the end state qualify for infrastructure development funds. In fact, our municipal partners will be subject to none of the risk but will have complete information and direct input on the disposition of their entire waste stream at any given moment.

MSW is viewed as a problem. At RCR we disagree with this mindset. We see MSW as a strategic resource and no country has more of this resource than the United

States. The funds that municipalities can make and save by cashing in on their waste streams can in most cases completely cover law enforcement and fire department budgets or other critical areas that face reductions or higher taxes on the citizens to keep in place. The important point here is our process creates jobs, preserves funds, fosters fiscal stewardship and solves potential catastrophic environmental issues that are waiting in the ground for future generations like a land mine on a battle field.

As a Wisconsin resident, I identified our state because of its proximity and because it is home to people that think ahead and take the environment serious.

Our investment in the process you and the other members of the Taskforce are evaluating is environmental acumen and \$250 Million. The area only needs to provide us with garbage on a "put or pay" basis. If Wisconsin currently has a waste problem as significant as we all believe, including brownfield and landfill environmental issues, our technology is fully capable of solving these issues and generating tremendous profits for the local and state governments without a resorting to controversial issues that fracture the community into separate camps.

Our technological advances put the focus on environmental stewardship, proper processing and separation. MSW is generated on a municipal level and that is where we should be, empowering local communities with the means to deal with waste streams that makes sense without requiring additional funding from local, state or federal governments. I invite you to consider us as the preferred solution provider that your Task Force on Waste Management is currently considering.

I have quite a bit of information available for distribution and I invite you and other members of the Taskforce to peruse the comprehensive information on our websites listed below.

Thanks again for your time.

On Wisconsin!

Kent Fujiwara  
Kenosha, WI

Director of Operations, United States and North America  
ReCycled Refuse International Ltd.

[www.rcrusa.com](http://www.rcrusa.com)  
[www.rcrinternational.com](http://www.rcrinternational.com)

CC: Governor Doyle